

**THE CHILDREN'S AID SOCIETY OF
OXFORD COUNTY INC.
Financial Statements
For the Year Ended March 31, 2024**

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Tel: 519 539 2081
Fax: 519 539 2571
www.bdo.ca

BDO Canada LLP
94 Graham Street
Woodstock, ON N4S 6J7

Independent Auditor's Report

To the Directors and Members of
THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Qualified Opinion

We have audited the accompanying financial statements of THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC. (the Organization), which comprise the statement of financial position as at March 31, 2024, and the statements of fund balances, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization.

Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2024 and 2023, current assets as at March 31, 2024 and 2023, and net assets as at April 1 and March 31 for both the 2024 and 2023 years. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Woodstock, Ontario
June 13, 2024

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Statement of Financial Position

March 31	Current Fund	Other Funds	2024 Total	2023 Total
Assets				
Current				
Cash and bank (Note 2)	\$ -	\$ -	\$ -	\$ 262,750
Short-term investments	24,748	278,137	302,885	300,315
Accounts receivable	171,234	-	171,234	234,390
Prepaid expenses	248,249	-	248,249	262,400
Due from other funds (Note 3)	172,678	-	172,678	163,422
Due from the Ministry of Children, Community and Social Services	285,820	-	285,820	-
	902,729	278,137	1,180,866	1,223,277
Capital Assets (Note 4)	20,584	11,420,728	11,441,312	11,820,012
	\$ 923,313	\$ 11,698,865	\$ 12,622,178	\$ 13,043,289

The accompanying notes are an integral part of these financial statements.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Statement of Financial Position

March 31	Current Fund	Other Funds	2024 Total	2023 Total
Liabilities and Fund Balances				
Current				
Bank indebtedness	\$ 76,035	\$ -	\$ 76,035	\$ -
Accounts payable and accrued liabilities	1,122,028	13,273	1,135,301	1,138,444
OCBe pooled fund (Note 5)	44,768	-	44,768	52,327
Deferred revenue	61,546	6,513	68,059	41,574
Current portion of long-term debt (Note 6)	-	312,785	312,785	312,785
Due to current fund (Note 3)	-	172,678	172,678	163,422
Repayable to the Ministry of Children, Community and Social Services	-	-	-	104,722
	1,304,377	505,249	1,809,626	1,813,274
Deferred contributions related to capital assets	-	68,250	68,250	229,742
Long-term debt (Note 6)	-	9,023,269	9,023,269	9,353,673
	1,304,377	9,596,768	10,901,145	11,396,689
Fund Balances				
Operating (deficit) (Note 7)	(381,064)	(156,470)	(537,534)	(487,378)
Capital fund surplus	-	1,980,430	1,980,430	1,858,411
Restricted endowment fund surplus	-	278,137	278,137	275,567
	(381,064)	2,102,097	1,721,033	1,646,600
	\$ 923,313	\$ 11,698,865	\$ 12,622,178	\$ 13,043,289

The accompanying notes are an integral part of these financial statements.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Statement of Fund Balances

<u>For the year ended March 31</u>	Current Fund	Other Funds	2024 Total	2023 Total
Balance, beginning of the year	\$ (330,908)	\$ 1,977,508	\$ 1,646,600	\$ 1,406,629
Adjustment to prior year deficit	-	-	-	(21,676)
Excess (deficit) of revenues over expenses	(50,156)	124,589	74,433	261,547
Endowment contributions	-	-	-	100
Balance, end of the year	\$ (381,064)	\$ 2,102,097	\$ 1,721,033	\$ 1,646,600

The accompanying notes are an integral part of these financial statements.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Statement of Operations

For the year ended March 31	Current Fund	Other Funds	2024 Total	2023 Total
Revenue				
Service Contract	\$ 12,643,158	\$ 829,669	\$ 13,472,827	\$ 13,405,300
Surplus Recoverable from MCCSS (Note 8)	301,449	-	301,449	(129,172)
Targeted Subsidies funding	104,794	-	104,794	115,403
Restricted capital contributions	-	2,275	2,275	2,275
Province of Ontario	-	829,217	829,217	761,979
Children's Aid Foundation of Canada	-	51,194	51,194	38,546
Interest income	-	23,400	23,400	1,294
Ready, Set, Go funding	240,475	-	240,475	-
	13,289,876	1,735,755	15,025,631	14,195,625
Expenses				
Amortization	8,823	369,877	378,700	334,715
Boarding and foster home payments	2,685,266	72,205	2,757,471	2,021,787
Building occupancy	216,688	-	216,688	276,092
Clients' personal needs	337,716	94,606	432,322	373,518
Emergency assistance	167,676	-	167,676	173,953
Employee benefits	2,002,746	134,030	2,136,776	2,053,651
Health and related expenses	81,461	959	82,420	87,417
Interest on long-term debt	-	340,048	340,048	355,794
Miscellaneous expenditure	297,724	-	297,724	257,752
Office and administrative	112,798	83,578	196,376	185,291
Program supplies	6,337	1,549	7,886	5,486
Promotion and publicity	9,885	-	9,885	31,825
Purchased services - non-client	68,761	38,044	106,805	85,167
Purchased services - case/client	36,754	-	36,754	51,560
Ready, Set, Go expenditures	240,475	-	240,475	-
Salaries	6,558,149	492,352	7,050,501	7,246,593
Targeted Subsidies	419,175	-	419,175	461,610
Technology expenditures	149,021	-	149,021	116,365
Training and recruitment	31,985	1,769	33,754	49,364
Transportation	311,083	3,687	314,770	250,215
	13,742,523	1,632,704	15,375,227	14,418,155
Other Income and (expenses)				
Other income and recoveries	415,459	21,538	436,997	369,363
United Way:				
Rapid Response income	15,593	-	15,593	16,195
Rapid Response expenses	(15,593)	-	(15,593)	(16,195)
CSRF income	5,700	-	5,700	-
CSRF expenses	(5,700)	-	(5,700)	-
	415,459	21,538	436,997	369,363
Surplus (deficit) of revenues over expenditures before unfunded expenditures	(37,188)	124,589	87,401	146,833
Change in unfunded expenditures	(12,968)	-	(12,968)	114,714
Surplus (deficit) of revenues over expenses	\$ (50,156)	\$ 124,589	\$ 74,433	\$ 261,547

The accompanying notes are an integral part of these financial statements.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Statement of Cash Flows

For the year ended March 31	2024	2023
Cash flows from operating activities		
Excess of revenues over expenses	\$ 74,433	\$ 261,547
Items not affecting cash:		
Amortization of capital assets (Note 4)	378,700	346,726
Adjustment to prior year deficit	-	(21,676)
	453,133	586,597
Changes in non-cash working capital:		
Repayable to the Ministry of Children, Community and Social Services	(390,542)	(268,618)
Accounts receivable	63,156	(68,208)
Prepaid expenses	14,151	(64,767)
Accounts payable and accrued liabilities	(3,143)	(269,594)
OCBe pooled fund	(7,559)	(10,298)
Deferred revenue	26,485	(22,106)
Deferred contributions related to capital assets	(161,492)	156,942
	(5,811)	39,948
Cash flows from capital		
Acquisitions of property plant and equipment	-	(159,217)
Cash flows from investing activities		
Endowment fund contributions	-	100
Change in short-term investments	(2,570)	15,310
	(2,570)	15,410
Cash flows from financing activities		
Repayment of long-term debt	(330,404)	(512,732)
Net decrease in cash	(338,785)	(616,591)
Cash, beginning of the year	262,750	879,341
Cash (bank indebtedness), end of the year	\$ (76,035)	\$ 262,750

The accompanying notes are an integral part of these financial statements.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Notes to Financial Statements

March 31, 2024

1. Significant Accounting Policies

Nature of Operations	THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC. (the "Agency") is incorporated under the Ontario Corporations Act without share capital and is a registered charity under the Income Tax Act. The Agency is therefore exempt from income tax and may issue income tax receipts to donors. The Agency is committed to serving and promoting the best interests, protection and well being of children while supporting the autonomy, integrity and cultural diversity of families.
Basis of Accounting	The financial statements have been prepared using Canadian public sector accounting standards for government not-for-profit organizations as established by the Public Sector Accounting Board.
Financial Instruments	Financial instruments are recorded at fair value when acquired or issued. All short-term investments have been designated to be in the fair value category, with gains and losses reported in operations, other than financial instruments related to endowment funds. Change in fair value of financial instruments related to the endowment fund are recorded directly in net assets. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Notes to Financial Statements

March 31, 2024

1. Significant Accounting Policies (continued)

Fund Accounting	The Agency follows the deferral method of accounting for contributions using the following funds:
<i>Current Fund</i>	Child Welfare programs funded by the Ministry of Children, Community and Social Services (Ministry) for the protection of children and child related community support services.
<i>Capital Fund</i>	To fund capital expenditures through funding provided by the Ministry directed for capital expenditures or donations.
<i>Community Support Program</i>	To provide a variety of programs to the community.
<i>Family Violence Program</i>	To fund support programs for the violence against women and children.
<i>Partner Assault Response Program</i>	To fund support programs for the violence against partners.
<i>Child Witness Program</i>	To fund programs to help abused children to give evidence in court against their abusers, with the minimum of discomfort and stress to the child.
<i>Family Court Support Work Program</i>	To fund support for families at the court house and during trial.
<i>Transitional Aged Youth/ Adult Community Living Program</i>	To fund "non-child welfare" programs for the continuation of service to children in care after they reach the age of majority when warranted.
<i>Endowment Fund</i>	A fund to which donations may be directed that earn interest which can be used to directly assist clients that cannot otherwise be provided through the agency's operations budget.
<i>Education Liason program</i>	To fund the continual improvement of educational outcomes for children and youth in care, in customary care, and in a voluntary youth services.
<i>Caring Dads</i>	To fund the Safe at Home Project to repair and strengthen parent-child relationships and build the capacity of parents, thereby strenghtening the child's cognitive, social, emotional, and behavioural development.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Notes to Financial Statements

March 31, 2024

1. Significant Accounting Policies (continued)

Capital Assets	Capital assets are stated at cost less accumulated amortization. The building is being amortized on a straight-line bases over 40 years. Vehicles are amortized on a straight-line basis over 4 years. Computer equipment is amortized using the declining-balance method at 30% per year.
Accrued Liabilities	Amounts owing to employees on account of unpaid vacation time and overtime have been recorded. The yearly changes in these amounts are recorded as unfunded expenses on the statement of revenue and expenditures and presented separately. Government funding does not provide for vacation pay or overtime pay that has been incurred but not paid. However, funding is provided for these obligations as certain criteria are met and payments are made.
Revenue Recognition	<p>Revenue from restricted contributions is recognized as revenue in the year in which the related expenses are incurred.</p> <p>Revenue from unrestricted contributions is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p>Revenue from government grants is recognized over the period for which the grant was given.</p> <p>Endowment contributions are recognized as direct increases in endowment net assets.</p> <p>Restricted contributions for the purchase of depreciable capital assets are deferred and recognized as revenue over the useful life of the related capital assets.</p>
Pension Plan	The Agency is a member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer defined benefit plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The agency accounts for the pension plan as a defined contribution plan because insufficient information is available to apply defined benefit plan accounting. The Agency's contributions due to the plan during the period are expensed as incurred.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Notes to Financial Statements

March 31, 2024

1. Significant Accounting Policies (continued)

Contributed Services	Volunteers contribute many hours per year to assist the Agency in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.
Use of Estimates	The preparation of financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the estimated useful life of capital assets and the fair value of financial instruments. Actual results could differ from management's best estimates as additional information becomes available in the future.

2. Bank

The Agency's bank accounts are held at one chartered bank.

The Agency has access to an operating loan of \$1,000,000 (2023 - \$1,000,000) at an interest rate of prime plus 0.25%, repayable on demand. Undrawn credit capacity as at March 31, 2024 was \$1,000,000 (2023 - \$1,000,000).

3. Due from(to) Other Funds

At the end of the year, amounts due from(to) other funds as summarized from following schedules are as follows:

	2024	2023
Due from Capital Fund	\$ 35,993	\$ 35,993
Due from Community Support Program	5,337	5,337
Due from Family Violence Program	72,536	70,969
Due from Child Witness Program	44,789	44,789
Due from Partner Assault Response Program	19,335	6,646
Due to Family Court Support Program	(99)	(99)
Due to Education Liaison Program	(5,213)	(213)
	<u>\$ 172,678</u>	<u>\$ 163,422</u>

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Notes to Financial Statements

March 31, 2024

4. Capital Assets

	2024		2023	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land - Capital Fund	\$ 1,645,931	\$ -	\$ 1,645,931	\$ -
Building - Capital Fund	12,884,460	3,221,115	12,884,460	2,899,004
Computer equipment - Capital fund	159,217	47,765	-	-
Computer equipment - Current fund	85,736	65,152	244,954	56,329
Vehicles - Current Fund	134,861	134,861	134,861	134,861
	<u>\$ 14,910,205</u>	<u>\$ 3,468,893</u>	<u>\$ 14,910,206</u>	<u>\$ 3,090,194</u>
		<u>\$ 11,441,312</u>		<u>\$ 11,820,012</u>

Amortization of vehicles amounted to \$Nil (2023 - \$12,012) and is included in transportation expense. Total amortization for the year amounted to \$378,700 (2023 - \$346,726).

5. Ontario Child Benefit Equivalent (OCBe) Pooled Fund

The Ontario Child Benefit equivalent (OCBe) Pooled Fund is a Ministry of Children, Community and Social Services (MCCS) program set up to provide all children and youth in care with access to recreational, educational, cultural and social opportunities to support higher achievement in these areas. The OCBe fund also provides youth in care, ages 15 to 17, savings funds to build their financial assets and better prepare them when transitioning from care.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Notes to Financial Statements

March 31, 2024

6. Long-term Debt

Long-term debt consists of the following:

	<u>2024</u>	<u>2023</u>
TD Commercial Banking mortgage, bearing interest at 3.56% per annum, repaid in monthly installments of \$55,871 principal and interest, due June 2024.	\$ 9,336,054	\$ 9,666,458
Less: current portion	<u>(312,785)</u>	<u>(312,785)</u>
	<u>\$ 9,023,269</u>	<u>\$ 9,353,673</u>

The mortgage is secured by a general security agreement representing a first charge on all present and after acquired property, a collateral mortgage, representing a first charge, on real property located at 712 Peel, 38 Chapel and 41 Wilson Streets, Woodstock Ontario in the principal amount of \$17,275,000, assignment of fire insurance in the amount of \$13,129,800 and evidence of satisfactory business insurance. There are no financial covenants on the loan.

Principal payments over the next five and subsequent years are as follows:

2025	\$ 312,785
2026	355,817
2027	368,704
2028	382,057
2029	395,894
Subsequent	<u>7,520,797</u>
Total	<u>\$ 9,336,054</u>

7. Operating Deficit Other Funds

At the end of the year, operating deficits of other funds are as follows:

	<u>2024</u>	<u>2023</u>
Community Support Program	\$ 5,337	\$ 5,337
Family Violence Program	87,009	87,009
Child Witness Program	44,789	44,789
Partner Assault Response Program	<u>19,335</u>	<u>19,335</u>
	<u>\$ 156,470</u>	<u>\$ 156,470</u>

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Notes to Financial Statements

March 31, 2024

8. Balanced Budget Fund and Future Access to Surpluses

The Balanced Budget Fund is developed on an individual Children's Aid Society basis. The amount of the fund will be each Children's Aid Society's accumulated surplus that has been returned to the Ministry following the implementation of the new funding model in 2013-14. Each Children's Aid Society is able to carry over and accumulate eligible contributions up to a maximum of three consecutive years. In order to be eligible to access these funds in a future year, the agency must meet two conditions: (1) the agency must have generated a surplus that meets the definition of eligible contributions; and (2) in a subsequent year, the agency requires additional funding in an amount up to its eligible contributions to cover its fund eligible expenditures to balance its budget.

During the year, the agency generated a funding deficit of \$329,814, and subsequently received \$301,449 after year-end from the Balanced Budget Fund to reduce the deficit.

Surplus available under the balance budget fund expires as follows:

2025	331,744
2026	64,586
2027	-
Total	<u>396,330</u>

9. Registered Education Savings Plan Held in Trust

The Agency has received Federal Canada Child Benefit and has used these funds to establish Registered Educational Savings Plans (RESPs) for qualifying children in the care of the Agency. These funds have been invested in accordance with direction from the Ministry of Children, Community and Social Services.

At the end of the year, the RESPs held in trust are as follows:

	2024	2023
\$	<u>783,637</u>	<u>\$ 791,259</u>

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

Notes to Financial Statements

March 31, 2024

10. Pension Plan

The Agency makes contributions to the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan, on behalf of its employees. The plan is a defined benefit plan that specifies the amount of retirement benefits to be received by the employees based on the length of service and rates of pay. Since OMERS is a multi-employer pension plan and the agency is unable to identify their share of the underlying assets and liabilities, no pension liability for this type of plan is included in the agency's financial statements. As a result, the benefit plan has been accounted for following the recommendations for defined contribution plans. The agency paid \$710,275 (2023 - \$661,384) for employer contributions to the plan during the year while employee contributions totaled \$710,275 (2023 - \$661,384). The agency's contributions are the agency's pension benefit expense included in employee benefits expense.

11. Economic Dependence

The Agency received 97% of its total revenue for the year ended March 31, 2024 (2023 - 97%) from the Province of Ontario. The future of the agency is reliant on the Province of Ontario providing sufficient ongoing funding to manage the requirements in current and future years.

12. Contingent Liability

The Agency has been named in lawsuits some of which have limited or no insurance coverage against potential losses. At this time the amount of potential loss is not determinable.

The Agency receives funding from the Ministry of Children, Community and Social Services. The amount of funding provided to the agency is subject to final review and approval by the Ministry. Any future adjustments required as a result of this review will be accounted for at that time.

13. Commitment

The Province of Ontario, as represented by the Ministry of Children, Community and Social Services, has contributed \$486,000 to the purchase of land where the Agency's premises are located. As a result of the funding agreement, the Province of Ontario has a claim on any eventual disposal of this property equal to its pro-rata share of the proceeds. As of March 31, 2024 this share approximated 3.34%.

14. Financial Instruments

Fair value hierarchy

Financial instruments that are measured at fair value are classified into Levels 1 to 3 based on the inputs used to measure the fair values as described below:

- Level 1 fair value measurements are derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are derived from inputs other than quoted prices included within Level 1 that are observable to the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 value measurements are derived from inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of quoted prices in an active market whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy that is significant to the input in measuring fair value.

All financial instruments measured at fair value by the Agency are classified as Level 1 in the fair value hierarchy.

Financial instrument risks

General objectives, policies and processes

The Board of Directors has overall responsibility for the determination of the Agency's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure effective implementation of the objectives and policies to the Agency's Executive Director. The Board of Directors receives monthly reports from the Agency's Executive Director through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets.

The Agency's financial instruments are exposed to certain financial risks, including credit risk, liquidity risk and interest rate risk.

There have been no significant changes from the previous year in the policies or procedures used to manage financial instrument risks.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Agency is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or if financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Agency's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The majority of the Agency's receivables are from government sources and the Agency works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

14. Financial Instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Agency will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Agency will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Agency is exposed to this risk mainly in respect of its accounts payable, deferred revenue, commitments and long-term debt.

The majority of accounts payable and accrued liabilities are generally repaid within 30 days. Other amounts in accounts payable and accrued liabilities such as accrued vacation and overtime have no specific due date and are paid when events arise such as an employee taking time off or requesting a payout. Long term debt payments are made monthly.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Agency is exposed to interest rate risk through its short-term investments and long-term debt. The Agency has loan facilities available for use with a variable interest rate which involves risks of default of interest and principal and price changes due to, without limitation, such factors as interest rates and general economic conditions.

There have not been any changes in the risk from the prior year.

15. Comparative Amounts

The comparative amounts presented in the financial statements have been reclassified to conform to the current year's presentation.

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Capital Fund Schedule of Financial Position

March 31	2024	2023
Assets		
Capital assets (Note 4)	\$ 11,420,728	\$ 11,631,387
Liabilities and Fund Balance		
Due to current fund (Note 3)	\$ 35,993	\$ 35,993
Current portion of long-term debt (Note 6)	312,785	312,785
Deferred contributions to capital assets	68,250	70,525
Long-term debt (Note 6)	9,023,269	9,353,673
	9,440,297	9,772,976
Fund balance surplus	1,980,431	1,858,411
	\$ 11,420,728	\$ 11,631,387

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Capital Fund Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Service contract	\$ 829,669	\$ 862,490
Restricted capital contributions	2,275	2,275
	831,944	864,765
Expenses		
Interest on long-term debt	340,048	355,794
Amortization	369,877	334,715
	709,925	690,509
Excess of operations	122,019	174,256
Fund balance at beginning of year	1,858,411	1,684,155
Fund balance at end of year	\$ 1,980,430	\$ 1,858,411

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Community Support Program Schedule of Financial Position

March 31	2024	2023
Assets	\$ -	\$ -
Liabilities and Fund Balance		
Due to current fund (Note 3)	\$ 5,337	\$ 5,337
Fund balance deficit	(5,337)	(5,337)
	\$ -	\$ -

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Community Support Program Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 49,441	\$ 47,041
Expenses		
Salaries	33,856	33,870
Employee benefits	9,141	8,683
Administration costs	4,944	4,488
Purchased services	1,500	-
	49,441	47,041
Excess of operations	-	-
Fund balance at beginning of year	(5,337)	(5,337)
Fund balance at end of year	\$ (5,337)	\$ (5,337)

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Family Violence Program Schedule of Financial Position

March 31	2024	2023
Assets	\$ -	\$ -
Liabilities and Fund Balance		
Accounts payable	\$ 13,272	\$ 14,839
Due to current fund (Note 3)	72,536	70,969
Deferred income	1,201	1,201
	<u>87,009</u>	<u>87,009</u>
Fund balance deficit	<u>(87,009)</u>	<u>(87,009)</u>
	\$ -	\$ -

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Family Violence Program Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 262,928	\$ 250,408
Expenses		
Salaries	176,324	174,898
Employee benefits	49,327	44,930
Administration costs	25,076	24,110
Purchased services	9,874	5,915
Transportation	778	-
Program supplies	1,549	555
	<u>262,928</u>	<u>250,408</u>
Excess of operations	-	-
Fund balance at beginning of year	<u>(87,009)</u>	<u>(87,009)</u>
Fund balance at end of year	\$ (87,009)	\$ (87,009)

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Child Witness Program Schedule of Financial Position

March 31	2024	2023
Assets	\$ -	\$ -
Liabilities and Fund Balance		
Due to current fund (Note 3)	\$ 44,789	\$ 44,789
Fund balance deficit	(44,789)	(44,789)
	\$ -	\$ -

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Child Witness Program Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 37,287	\$ 37,287
Expenses		
Salaries	25,813	26,847
Employee benefits	7,237	6,558
Administration costs	3,728	3,882
Transportation	509	-
	37,287	37,287
Excess of operations	-	-
Fund balance at beginning of year	(44,789)	(44,789)
Fund balance at end of year	\$ (44,789)	\$ (44,789)

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Transitional Aged Youth/ Adult Community Living Program
Schedule of Operations

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 167,770	\$ 162,437
Expenses		
Boarding	72,205	130,013
Health and related expenses	959	1,487
Clients' personal needs	94,606	30,937
	<u>167,770</u>	<u>162,437</u>
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Partner Assault Response Program Schedule of Financial Position

March 31	2024	2023
Assets	\$ -	\$ -
Liabilities and Fund Balance		
Due to current fund (Note 3)	\$ 19,335	\$ 6,646
Deferred revenue	-	12,689
	<u>19,335</u>	<u>19,335</u>
Fund balance deficit	<u>(19,335)</u>	<u>(19,335)</u>
	\$ -	\$ -

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Partner Assault Response Program Schedule of Operations and
Fund Balance

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 154,984	\$ 111,224
Expenditure recoveries	<u>21,538</u>	<u>14,241</u>
	<u>176,522</u>	<u>125,465</u>
Expenses		
Salaries	127,652	83,784
Employee benefits	35,570	21,603
Administration costs	10,882	10,704
Purchased services	859	7,798
Program supplies	-	326
Audit fees	<u>1,559</u>	<u>1,250</u>
	<u>176,522</u>	<u>125,465</u>
Excess of operations	-	-
Fund balance at beginning of year	<u>(19,335)</u>	<u>(19,335)</u>
Fund balance at end of year	\$ (19,335)	\$ (19,335)

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Family Court Support Work Program Schedule of Financial
Position

<u>March 31</u>	<u>2024</u>	<u>2023</u>
Assets		
Due to Current Fund (Note 3)	\$ 99	\$ 99
Liabilities and Fund Balance		
Deferred revenue	\$ 99	\$ 99

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Family Court Support Work Program Schedule of Operations and
Fund Balance

<u>For the year ended March 31</u>	<u>2024</u>	<u>2023</u>
Revenue		
Province of Ontario	\$ 67,725	\$ 64,500
Expenses		
Salaries	26,567	33,840
Employee benefits	7,437	9,137
Administration costs	6,450	1,620
Purchased services	24,252	19,903
Training	1,769	-
Transportation	1,250	-
	<u>67,725</u>	<u>64,500</u>
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	\$ -	\$ -

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Education Liaison Program Schedule of Financial Position

For the year ended March 31	2024	2023
Assets		
Due from current fund (Note 3)	\$ 5,213	\$ 213
Liabilities and Fund Balance		
Deferred revenue	\$ 5,213	\$ 213

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Education Liaison Program Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Province of Ontario	\$ 89,082	\$ 89,082
Expenses		
Salaries	\$ 61,796	\$ 62,939
Employee benefits	17,228	16,871
Administration costs	8,908	8,908
Transportation	1,150	364
	\$ 89,082	\$ 89,082
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	\$ -	\$ -

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
CAS Oxford County Endowment Fund Schedule of Financial
Position**

March 31	2024	2023
Assets		
Investment	\$ 278,137	\$ 275,567
Liabilities and Fund Balance		
Fund balance surplus	\$ 278,137	\$ 275,567

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
CAS Oxford County Endowment Fund Schedule of Operations and
Fund Balance**

For the year ended March 31	2024	2023
Revenue		
Interest	\$ 23,400	\$ 1,294
Expenses		
Administrative fee	5,080	4,704
Disbursements - bursaries	15,750	12,000
	<u>20,830</u>	<u>16,704</u>
Excess (deficiency) of operations	2,570	(15,410)
Fund balance at beginning of year	275,567	290,877
Contributions in the year	-	100
Fund balance at end of year	<u>\$ 278,137</u>	<u>\$ 275,567</u>

THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.
Caring Dads Program Schedule of Operations and Fund Balance

For the year ended March 31	2024	2023
Revenue		
Children's Aid Foundation of Canada	\$ 51,194	\$ 38,546
Expenses		
Salaries	40,344	27,100
Employee benefits	8,090	7,592
Administration costs	2,760	3,854
	<u>51,194</u>	<u>38,546</u>
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	\$ -	\$ -