

**THE CHILDREN'S AID SOCIETY OF  
OXFORD COUNTY INC.  
Financial Statements  
For the Year Ended March 31, 2023**

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Financial Statements**  
**For the Year Ended March 31, 2023**

---

**Contents**

<b>Independent Auditor's Report</b>	<b>1 - 3</b>
<b>Financial Statements</b>	
Statement of Financial Position	4 - 5
Statement of Fund Balances	6
Statement of Operations	7
Statement of Cash Flows	8
Notes to Financial Statements	9 - 19
<b>Schedules</b>	
Other program schedules	20 - 29



Tel: 519 539 2081  
Fax: 519 539 2571  
[www.bdo.ca](http://www.bdo.ca)

BDO Canada LLP  
94 Graham Street  
Woodstock, ON N4S 6J7

---

## Independent Auditor's Report

---

To the Directors and Members of  
THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

### Qualified Opinion

We have audited the accompanying financial statements of THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC. (the Organization), which comprise the statement of financial position as at March 31, 2023, and the statements of fund balances, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for government not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization.

Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2023 and 2022, current assets as at March 31, 2023 and 2022, and net assets as at April 1 and March 31 for both the 2023 and 2022 years. Our audit opinion on the financial statements for the year ended March 31, 2023 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants

Woodstock, Ontario  
June 13, 2023



**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Statement of Financial Position**

March 31	Current Fund	Other Funds	2023 Total	2022 Total
<b>Assets</b>				
<b>Current</b>				
Cash and bank (Note 2)	\$ 262,750	\$ -	\$ 262,750	\$ 879,341
Short-term investments	24,748	275,567	300,315	315,625
Accounts receivable	234,390	-	234,390	166,182
Prepaid expenses	262,400	-	262,400	197,633
Due from other funds (Note 3)	163,422	-	163,422	158,935
	<u>947,710</u>	<u>275,567</u>	<u>1,223,277</u>	<u>1,717,716</u>
<b>Capital Assets (Note 4)</b>	<u>188,625</u>	<u>11,631,387</u>	<u>11,820,012</u>	<u>12,007,521</u>
	<u>\$ 1,136,335</u>	<u>\$ 11,906,954</u>	<u>\$ 13,043,289</u>	<u>\$ 13,725,237</u>

  
 \_\_\_\_\_  
 Catherine Leclair, Chair, Board of Directors

June 20, 2023  
 \_\_\_\_\_  
 Date

The accompanying notes are an integral part of these financial statements.

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Statement of Financial Position**

March 31	Current Fund	Other Funds	2023 Total	2022 Total
<b>Liabilities and Fund Balances</b>				
<b>Current</b>				
Accounts payable and accrued liabilities	\$ 1,123,605	\$ 14,839	\$ 1,138,444	\$ 1,408,038
OCBe pooled fund (Note 5)	52,327	-	52,327	62,625
Deferred revenue	27,372	14,202	41,574	63,680
Current portion of long-term debt (Note 6)	-	312,785	312,785	318,821
Due to current fund (Note 3)	-	163,422	163,422	158,935
Repayable to the Ministry of Children, Community and Social Services	104,722	-	104,722	373,340
	<u>1,308,026</u>	<u>505,248</u>	<u>1,813,274</u>	<u>2,385,439</u>
Deferred contributions related to capital assets	159,217	70,525	229,742	72,800
Long-term debt (Note 6)	-	9,353,673	9,353,673	9,860,369
	<u>1,467,243</u>	<u>9,929,446</u>	<u>11,396,689</u>	<u>12,318,608</u>
<b>Fund Balances</b>				
Operating (deficit) (Note 7)	(330,908)	(156,470)	(487,378)	(568,403)
Capital fund surplus	-	1,858,411	1,858,411	1,684,155
Restricted endowment fund surplus	-	275,567	275,567	290,877
	<u>(330,908)</u>	<u>1,977,508</u>	<u>1,646,600</u>	<u>1,406,629</u>
	<u>\$ 1,136,335</u>	<u>\$11,906,954</u>	<u>\$13,043,289</u>	<u>\$ 13,725,237</u>

The accompanying notes are an integral part of these financial statements.

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Statement of Fund Balances**

For the year ended March 31	Current Fund	Other Funds	2023 Total	2022 Total
Balance, beginning of the year	\$ (411,933)	\$ 1,818,562	\$ 1,406,629	\$ 1,385,717
Adjustment to prior year deficit	(21,676)	-	(21,676)	-
Excess of revenues over expenses	102,701	158,846	261,547	20,412
Endowment contributions	-	100	100	500
<b>Balance, end of the year</b>	<b>\$ (330,908)</b>	<b>\$ 1,977,508</b>	<b>\$ 1,646,600</b>	<b>\$ 1,406,629</b>

The accompanying notes are an integral part of these financial statements.



**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Statement of Operations**

For the year ended March 31	Current Fund	Other Funds	2023 Total	2022 Total
<b>Revenue</b>				
Service Contract	\$ 12,542,810	\$ 862,490	\$ 13,405,300	\$ 13,792,219
Surplus Recoverable by MCCSS (Note 8)	(129,172)	-	(129,172)	(931,710)
Targeted Subsidies funding	115,403	-	115,403	128,081
Restricted capital donations recognized	-	2,275	2,275	2,275
Province of Ontario	-	800,525	800,525	660,407
Interest income	-	1,294	1,294	18,989
	<u>12,529,041</u>	<u>1,666,584</u>	<u>14,195,625</u>	<u>13,670,261</u>
<b>Expenses</b>				
Amortization	-	334,715	334,715	340,116
Boarding and foster home payments	1,891,774	130,013	2,021,787	2,075,988
Building occupancy	276,092	-	276,092	206,030
Clients' personal needs	342,581	30,937	373,518	351,550
Emergency assistance	173,953	-	173,953	64,055
Employee benefits	1,938,277	115,374	2,053,651	1,942,081
Health and related expenses	85,930	1,487	87,417	94,214
Interest on long-term debt	-	355,794	355,794	368,113
Miscellaneous expenditure	257,752	-	257,752	223,988
Office and administrative	111,021	74,270	185,291	199,208
Program supplies	4,605	881	5,486	4,707
Promotion and publicity	31,825	-	31,825	9,897
Purchased services - non-client	50,301	34,866	85,167	160,600
Purchased services - case/client	51,560	-	51,560	61,366
Salaries	6,803,315	443,278	7,246,593	7,010,691
Targeted Subsidies	461,610	-	461,610	512,325
Technology expenditures	116,365	-	116,365	73,082
Training and recruitment	49,364	-	49,364	111,069
Transportation	249,851	364	250,215	216,542
	<u>12,896,176</u>	<u>1,521,979</u>	<u>14,418,155</u>	<u>14,025,622</u>
<b>Other Income and (expenses)</b>				
Other income and recoveries	355,122	14,241	369,363	355,634
United Way - rapid response expenses	16,195	-	16,195	61,500
United Way - rapid response expenses	(16,195)	-	(16,195)	(61,500)
C.W. demonstration project expenses	-	-	-	25,035
C.W. demonstration project expenses	-	-	-	(25,035)
	<u>355,122</u>	<u>14,241</u>	<u>369,363</u>	<u>355,634</u>
Surplus of revenues over expenditures before unfunded expenditures	(12,013)	158,846	146,833	273
Change in unfunded expenditures	114,714	-	114,714	20,139
<b>Excess of revenues over expenses</b>	<b>\$ 102,701</b>	<b>\$ 158,846</b>	<b>\$ 261,547</b>	<b>\$ 20,412</b>

The accompanying notes are an integral part of these financial statements.

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Statement of Cash Flows**

For the year ended March 31	2023	2022
<b>Cash flows from operating activities</b>		
Excess of revenues over expenses	\$ 261,547	\$ 20,412
Items not affecting cash:		
Amortization of capital assets (Note 4)	346,726	352,129
Adjustment to prior year deficit	(21,676)	-
	<u>586,597</u>	<u>372,541</u>
Changes in non-cash working capital:		
Repayable to the Ministry of Children, Community and Social Services	(268,618)	248,417
Accounts receivable	(68,208)	13,462
Prepaid expenses	(64,767)	(84,258)
Accounts payable and accrued liabilities	(269,594)	(147,579)
OCBe pooled fund	(10,298)	(12,485)
Deferred revenue	(22,106)	(29,123)
Deferred revenue related to capital assets	156,942	(2,275)
	<u>39,948</u>	<u>358,700</u>
<b>Cash flows from capital</b>		
Acquisitions of property plant and equipment	(159,217)	-
<b>Cash flows from investing activities</b>		
Endowment fund contributions	100	500
Change in short-term investments	15,310	6,760
	<u>15,410</u>	<u>7,260</u>
<b>Cash flows from financing activities</b>		
Repayment of long-term debt	(512,732)	(349,632)
<b>Net (decrease) increase in cash</b>	<b>(616,591)</b>	<b>16,328</b>
<b>Cash, beginning of the year</b>	<b>879,341</b>	<b>863,013</b>
<b>Cash, end of the year</b>	<b>\$ 262,750</b>	<b>\$ 879,341</b>

The accompanying notes are an integral part of these financial statements.

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**1. Significant Accounting Policies**

<b>Nature of Operations</b>	THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC. (the "Agency") is incorporated under the Ontario Corporations Act without share capital and is a registered charity under the Income Tax Act. The Agency is therefore exempt from income tax and may issue income tax receipts to donors. The Agency is committed to serving and promoting the best interests, protection and well being of children while supporting the autonomy, integrity and cultural diversity of families.
<b>Basis of Accounting</b>	The financial statements have been prepared using Canadian public sector accounting standards for government not-for-profit organizations as established by the Public Sector Accounting Board.
<b>Financial Instruments</b>	Financial instruments are recorded at fair value when acquired or issued. All short-term investments have been designated to be in the fair value category, with gains and losses reported in operations, other than financial instruments related to endowment funds. Change in fair value of financial instruments related to the endowment fund are recorded directly in net assets. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost.

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

1. Significant Accounting Policies (continued)

<b>Fund Accounting</b>	The Agency follows the deferral method of accounting for contributions using the following funds:
<i>Current Fund</i>	Child Welfare programs funded by the Ministry of Children, Community and Social Services (Ministry) for the protection of children and child related community support services.
<i>Capital Fund</i>	To fund capital expenditures through funding provided by the Ministry directed for capital expenditures or donations.
<i>Community Support Program</i>	To provide a variety of programs to the community.
<i>Family Violence Program</i>	To fund support programs for the violence against women and children.
<i>Partner Assault Response Program</i>	To fund support programs for the violence against partners.
<i>Child Witness Program</i>	To fund programs to help abused children to give evidence in court against their abusers, with the minimum of discomfort and stress to the child.
<i>Family Court Support Work Program</i>	To fund support for families at the court house and during trial.
<i>Transitional Aged Youth/ Adult Community Living Program</i>	To fund "non-child welfare" programs for the continuation of service to children in care after they reach the age of majority when warranted.
<i>Endowment Fund</i>	A fund to which donations may be directed that earn interest which can be used to directly assist clients that cannot otherwise be provided through the agency's operations budget.
<i>Education Liason program</i>	To fund the continual improvement of educational outcomes for children and youth in care, in customary care, and in a voluntary youth services.
<i>Caring Dads</i>	To fund the Safe at Home Project to repair and strengthen parent-child relationships and build the capacity of parents, thereby strengthening the child's cognitive, social, emotional, and behavioural development.



---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**1. Significant Accounting Policies (continued)**

<b>Capital Assets</b>	Capital assets are stated at cost less accumulated amortization. The building is being amortized on a straight-line basis over 40 years. Vehicles are amortized on a straight-line basis over 4 years. Computer equipment is amortized using the declining-balance method at 30% per year.
<b>Accrued Liabilities</b>	Amounts owing to employees on account of unpaid vacation time and overtime have been recorded. The yearly changes in these amounts are recorded as unfunded expenses on the statement of revenue and expenditures and presented separately. Government funding does not provide for vacation pay or overtime pay that has been incurred but not paid. However, funding is provided for these obligations as certain criteria are met and payments are made.
<b>Revenue Recognition</b>	<p>Revenue from restricted contributions is recognized as revenue in the year in which the related expenses are incurred.</p> <p>Revenue from unrestricted contributions is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p>Revenue from government grants is recognized over the period for which the grant was given.</p> <p>Endowment contributions are recognized as direct increases in endowment net assets.</p> <p>Restricted contributions for the purchase of depreciable capital assets are deferred and recognized as revenue over the useful life of the related capital assets.</p>
<b>Pension Plan</b>	The Agency is a member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer defined benefit plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The agency accounts for the pension plan as a defined contribution plan because insufficient information is available to apply defined benefit plan accounting. The Agency's contributions due to the plan during the period are expensed as incurred.

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**1. Significant Accounting Policies (continued)**

**Contributed Services**      Volunteers contribute many hours per year to assist the Agency in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

**Use of Estimates**              The preparation of financial statements in accordance with Canadian public sector accounting standards for government not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the estimated useful life of capital assets and the fair value of financial instruments. Actual results could differ from management's best estimates as additional information becomes available in the future.

---

**2. Bank**

The Agency's bank accounts are held at one chartered bank.

The Agency has access to an operating loan of \$1,000,000 (2022 - \$1,000,000) at an interest rate of prime plus 0.25%, repayable on demand. Undrawn credit capacity as at March 31, 2023 was \$1,000,000 (2022 - \$1,000,000)

---

**3. Due from(to) Other Funds**

At the end of the year, amounts due from(to) other funds as summarized from following schedules are as follows:

	2023	2022
Due from Capital Fund	\$ 35,993	\$ 23,389
Due from Community Support Program	5,337	5,337
Due from Family Violence Program	70,969	66,397
Due from Child Witness Program	44,789	44,789
Due from Partner Assault Response Program	6,646	19,335
Due to Family Court Support Program	(99)	(99)
Due to Education Liaison Program	(213)	(213)
	\$ 163,422	\$ 158,935



---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**4. Capital Assets**

	2023		2022	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land - Capital Fund	\$ 1,645,931	\$ -	\$ 1,645,931	\$ -
Building - Capital Fund	12,884,460	2,899,004	12,884,460	2,576,893
Computer equipment - Current fund	244,954	56,329	85,737	43,726
Vehicles - Current Fund	134,861	134,861	134,861	122,849
	<b>\$14,910,206</b>	<b>\$ 3,090,194</b>	<b>\$ 14,750,989</b>	<b>\$ 2,743,468</b>
		<b>\$11,820,012</b>		<b>\$ 12,007,521</b>

Amortization of vehicles amounted to \$12,012 (2022 - \$12,012) and is included in transportation expense. Total amortization for the year amounted to \$346,726 (2022 - \$352,129).

---

**5. Ontario Child Benefit Equivalent (OCBe) Pooled Fund**

The Ontario Child Benefit equivalent (OCBe) Pooled Fund is a Ministry of Children, Community and Social Services (MCCS) program set up to provide all children and youth in care with access to recreational, educational, cultural and social opportunities to support higher achievement in these areas. The OCBe fund also provides youth in care, ages 15 to 17, savings funds to build their financial assets and better prepare them when transitioning from care.

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**6. Long-term Debt**

Long-term debt consists of the following:

	2023	2022
TD Commercial Banking mortgage, bearing interest at 3.56% per annum, repaid in monthly installments of \$55,871 principal and interest, due June 2024.	\$ 9,666,458	\$ 10,173,154
TD Bank loan, repaid during the year.	-	6,036
	9,666,458	10,179,190
Less: current portion	(312,785)	(318,821)
	\$ 9,353,673	\$ 9,860,369

The mortgage is secured by a general security agreement representing a first charge on all present and after acquired property, a collateral mortgage, representing a first charge, on real property located at 712 Peel, 38 Chapel and 41 Wilson Streets, Woodstock Ontario in the principal amount of \$17,275,000, assignment of fire insurance in the amount of \$13,129,800 and evidence of satisfactory business insurance. There are no financial covenants on the loan.

Principal payments over the next five and subsequent years are as follows:

2024	\$	312,785
2025		343,417
2026		355,855
2027		368,743
2028		382,098
Subsequent		7,903,560
Total	\$	9,666,458

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**7. Operating Deficit Other Funds**

At the end of the year, operating deficits of other funds are as follows:

	2023	2022
Community Support Program	\$ 5,337	\$ 5,337
Family Violence Program	87,009	87,009
Child Witness Program	44,789	44,789
Partner Assault Response Program	19,335	19,335
	\$ 156,470	\$ 156,470

---

**8. Balanced Budget Fund and Future Access to Surpluses**

The Balanced Budget Fund is developed on an individual Children's Aid Society basis. The amount of the fund will be each Children's Aid Society's accumulated surplus that has been returned to the Ministry following the implementation of the new funding model in 2013-14. Each Children's Aid Society is able to carry over and accumulate eligible contributions up to a maximum of three consecutive years. In order to be eligible to access these funds in a future year, the agency must meet two conditions: (1) the agency must have generated a surplus that meets the definition of eligible contributions; and (2) in a subsequent year, the agency requires additional funding in an amount up to its eligible contributions to cover its fund eligible expenditures to balance its budget.

During the year, the agency generated a funding surplus of \$129,172, of which 50% will be applied to the agency's Balance Budget Fund in future years.

Surplus available under the balance budget fund expire as follows:

2024	167,338
2025	465,855
2026	64,586
Total	697,779

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**9. Registered Education Savings Plan Held in Trust**

The Agency has received Federal Canada Child Benefit and has used these funds to establish Registered Educational Savings Plans (RESPs) for qualifying children in the care of the Agency. These funds have been invested in accordance with direction from the Ministry of Children, Community and Social Services.

At the end of the year, the RESPs held in trust are as follows:

	<u>2023</u>		<u>2022</u>
	\$ 791,259	\$	807,845

---

**10. Pension Plan**

The Agency makes contributions to the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan, on behalf of its employees. The plan is a defined benefit plan that specifies the amount of retirement benefits to be received by the employees based on the length of service and rates of pay. Since OMERS is a multi-employer pension plan and the agency is unable to identify their share of the underlying assets and liabilities, no pension liability for this type of plan is included in the agency's financial statements. As a result, the benefit plan has been accounted for following the recommendations for defined contribution plans. The agency paid \$661,384 (2022 - \$658,924) for employer contributions to the plan during the year while employee contributions totaled \$661,384 (2022 - \$650,451). The agency's contributions are the agency's pension benefit expense included in employee benefits expense.

---

**11. Economic Dependence**

The Agency received 97% of its total revenue for the year ended March 31, 2023 (2022 - 96%) from the Province of Ontario. The future of the agency is reliant on the Province of Ontario providing sufficient ongoing funding to manage the requirements in current and future years.

---

**12. Contingent Liability**

The Agency has been named in lawsuits some of which have limited or no insurance coverage against potential losses. At this time the amount of potential loss is not determinable.

The Agency receives funding from the Ministry of Children, Community and Social Services. The amount of funding provided to the agency is subject to final review and approval by the Ministry. Any future adjustments required as a result of this review will be accounted for at that time.



---

## THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.

### Notes to Financial Statements

March 31, 2023

---

#### 13. Commitment

The Province of Ontario, as represented by the Ministry of Children, Community and Social Services, has contributed \$486,000 to the purchase of land where the Agency's premises are located. As a result of the funding agreement, the Province of Ontario has a claim on any eventual disposal of this property equal to its pro-rata share of the proceeds. As of March 31, 2023 this share approximated 3.34%.

---

#### 14. Financial Instruments

##### Fair value hierarchy

Financial instruments that are measured at fair value are classified into Levels 1 to 3 based on the inputs used to measure the fair values as described below:

- Level 1 fair value measurements are derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are derived from inputs other than quoted prices included within Level 1 that are observable to the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 value measurements are derived from inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of quoted prices in an active market whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy that is significant to the input in measuring fair value.

All financial instruments measured at fair value by the Agency are classified as Level 1 in the fair value hierarchy.

##### Financial instrument risks

###### *General objectives, policies and processes*

The Board of Directors has overall responsibility for the determination of the Agency's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure effective implementation of the objectives and policies to the Agency's Executive Director. The Board of Directors receives monthly reports from the Agency's Executive Director through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets.

The Agency's financial instruments are exposed to certain financial risks, including credit risk, liquidity risk and interest rate risk.

There have been no significant changes from the previous year in the policies or procedures used to manage financial instrument risks.

---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

March 31, 2023

---

**14. Financial Instruments (continued)**

*Credit risk*

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Agency is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or if financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Agency's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The majority of the Agency's receivables are from government sources and the Agency works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

*Liquidity risk*

Liquidity risk is the risk that the Agency will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Agency will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Agency is exposed to this risk mainly in respect of its accounts payable, deferred revenue, commitments and long-term debt.

The majority of accounts payable and accrued liabilities are generally repaid within 30 days. Other amounts in accounts payable and accrued liabilities such as accrued vacation and overtime have no specific due date and are paid when events arise such as an employee taking time off or requesting a payout. Long term debt payments are made monthly.

*Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Agency is exposed to interest rate risk through its short-term investments and long-term debt. The Agency has loan facilities available for use with a variable interest rate which involves risks of default of interest and principal and price changes due to, without limitation, such factors as interest rates and general economic conditions.

There have not been any changes in the risk from the prior year



---

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Notes to Financial Statements**

**March 31, 2023**

---

**15. Comparative Amounts**

As per PS 1300, trust administered by a government organization should be excluded from the government reporting entity. As a result, the comparative amounts presented in the financial statements have been reclassified to conform to the current year's presentation and this information is now disclosed in note 9.

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Capital Fund Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>		
Capital assets (Note 2)	\$11,631,387	\$ 11,953,498
<b>Liabilities and Fund Balance</b>		
Due to current fund (Note 6)	\$ 35,993	\$ 23,389
Current portion of long-term debt (Note 5)	312,785	312,785
Deferred contributions to capital assets	70,525	72,800
Long-term debt (Note 5)	9,353,673	9,860,369
	9,772,976	10,269,343
Fund balance surplus	1,858,411	1,684,155
	\$11,631,387	\$ 11,953,498

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Capital Fund Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Service contract	\$ 862,490	\$ 700,000
Restricted capital donations recognized	2,275	2,275
	864,765	702,275
<b>Expenses</b>		
Interest on long-term debt	355,794	368,113
Amortization	334,715	340,116
	690,509	708,229
Excess (deficiency) of operations	174,256	(5,954)
Fund balance at beginning of year	1,684,155	1,690,109
Fund balance at end of year	\$ 1,858,411	\$ 1,684,155

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Community Support Program Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Liabilities and Fund Balance</b>		
Due to current fund	\$ 5,337	\$ 5,337
Fund balance deficit	(5,337)	(5,337)
	<b>\$ -</b>	<b>\$ -</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Community Support Program Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 47,041	\$ 47,041
<b>Expenses</b>		
Salaries	33,870	34,042
Employee benefits	8,683	8,511
Administration costs	4,488	4,488
	<b>47,041</b>	<b>47,041</b>
<b>Excess of operations</b>	<b>-</b>	<b>-</b>
<b>Fund balance at beginning of year</b>	<b>(5,337)</b>	<b>(5,337)</b>
<b>Fund balance at end of year</b>	<b>\$ (5,337)</b>	<b>\$ (5,337)</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Family Violence Program Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Liabilities and Fund Balance</b>		
Accounts payable	\$ 14,839	\$ 19,411
Due to current fund	70,969	66,397
Deferred income	1,201	1,201
	<u>87,009</u>	<u>87,009</u>
Fund balance deficit	<u>(87,009)</u>	<u>(87,009)</u>
	<b>\$ -</b>	<b>\$ -</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Family Violence Program Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 250,408	\$ 250,408
<b>Expenses</b>		
Salaries	174,898	159,578
Employee benefits	44,930	38,777
Administration costs	24,110	23,784
Purchased services	5,915	28,110
Program supplies	555	159
	<u>250,408</u>	<u>250,408</u>
Excess of operations	-	-
Fund balance at beginning of year	<u>(87,009)</u>	<u>(87,009)</u>
Fund balance at end of year	<b>\$ (87,009)</b>	<b>\$ (87,009)</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.  
Child Witness Program Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Liabilities and Fund Balance</b>		
Due to current fund	\$ 44,789	\$ 44,789
Fund balance deficit	(44,789)	(44,789)
	<b>\$ -</b>	<b>\$ -</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.  
Child Witness Program Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 37,287	\$ 37,287
<b>Expenses</b>		
Salaries	26,847	24,370
Employee benefits	6,558	6,093
Administration costs	3,882	3,732
Purchased services	-	3,092
	<b>37,287</b>	<b>37,287</b>
<b>Excess of operations</b>	<b>-</b>	<b>-</b>
<b>Fund balance at beginning of year</b>	<b>(44,789)</b>	<b>(44,789)</b>
<b>Fund balance at end of year</b>	<b>\$ (44,789)</b>	<b>\$ (44,789)</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Transitional Aged Youth/ Adult Community Living Program**  
**Schedule of Operations**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 162,437	\$ 89,029
<b>Expenses</b>		
Boarding	130,013	75,397
Health and related expenses	1,487	12,004
Clients' personal needs	30,937	1,628
	<u>162,437</u>	<u>89,029</u>
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>



**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.  
Partner Assault Response Program Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Liabilities and Fund Balance</b>		
Due to current fund	\$ 6,646	\$ 19,335
Deferred revenue	12,689	-
	19,335	19,335
Fund balance deficit	(19,335)	(19,335)
	<b>\$ -</b>	<b>\$ -</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.  
Partner Assault Response Program Schedule of Operations and  
Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario - funding	\$ 111,224	\$ 107,060
Expenditure recoveries	14,241	15,826
	125,465	122,886
<b>Expenses</b>		
Salaries	83,784	74,018
Employee benefits	21,603	16,737
Administration costs	10,704	10,704
Purchased services	9,048	21,427
Program supplies	326	-
	125,465	122,886
Excess of operations	-	-
Fund balance at beginning of year	(19,335)	(19,335)
Fund balance at end of year	<b>\$ (19,335)</b>	<b>\$ (19,335)</b>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Family Court Support Work Program Schedule of Financial Position**

March 31	2023	2022
<b>Assets</b>		
Due to Current Fund	\$ 99	\$ 99
<b>Liabilities and Fund Balance</b>		
Deferred revenue	\$ 99	\$ 99

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Family Court Support Work Program Schedule of Operations and  
Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 64,500	\$ 40,500
<b>Expenses</b>		
Salaries	33,840	21,375
Employee benefits	9,137	5,044
Administration costs	1,620	1,620
Purchased services	19,903	12,461
	64,500	40,500
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	\$ -	\$ -

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Education Liaison Program Schedule of Financial Position**

For the year ended March 31	2023	2022
<b>Assets</b>		
Due from current fund	\$ 213	\$ 213
<b>Liabilities and Fund Balance</b>		
Deferred revenue	\$ 213	\$ 213

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Education Liaison Program Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Province of Ontario	\$ 89,082	\$ 89,082
<b>Expenses</b>		
Salaries	\$ 62,939	\$ 62,985
Employee benefits	16,871	15,746
Administration costs	8,908	8,908
Transportation	364	1,443
	<u>\$ 89,082</u>	<u>\$ 89,082</u>
Excess of operations	-	-
Fund balance at beginning of year	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**CAS Oxford County Endowment Fund Schedule of Financial**  
**Position**

March 31	2023	2022
<b>Assets</b>		
Investment	\$ 275,567	\$ 290,877
<b>Liabilities and Fund Balance</b>		
Fund balance surplus	\$ 275,567	\$ 290,877

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**CAS Oxford County Endowment Fund Schedule of Operations and**  
**Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Interest	\$ 1,294	\$ 18,989
<b>Expenses</b>		
Administrative fee	4,704	5,562
Disbursements - bursaries	12,000	20,687
	16,704	26,249
Deficiency of operations	(15,410)	(7,260)
Fund balance at beginning of year	290,877	297,637
Contributions in the year	100	500
Fund balance at end of year	\$ 275,567	\$ 290,877

**THE CHILDREN'S AID SOCIETY OF OXFORD COUNTY INC.**  
**Caring Dads Program Schedule of Operations and Fund Balance**

For the year ended March 31	2023	2022
<b>Revenue</b>		
Children's Aid Foundation of Canada	\$ 38,546	\$ -
<b>Expenses</b>		
Salaries	27,100	-
Employee benefits	7,592	-
Administration costs	3,854	-
	<u>38,546</u>	<u>-</u>
Excess of operations	-	-
Fund balance at beginning of year	<u>-</u>	<u>-</u>
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>